

 Brent NHS North West London	Health and Wellbeing Board 25 July 2023
	Report from LNWHT
Modular 32 bedded Ward at Northwick Park	

Wards Affected:	All
Key or Non-Key Decision:	Non-key
Open or Part/Fully Exempt:	Open
No. of Appendices:	Appendix 1 - Urgent and Emergency Care Bid: 32 bedded AMU modular new build
Background Papers	None
Contact Officer(s): (Name, Title, Contact Details)	Simon Crawford Deputy Chief Executive London North West University Healthcare NHS Trust simon.crawford1@nhs.net

1.0 Purpose of the Report

- 1.1 The purpose of the report is to inform the Brent Health and Wellbeing Board of the plans to increase acute medical unit bedded capacity on the Northwick Park Hospital site for winter 2024 by building a new 32 bedded ward.

2.0 Recommendations

- 2.1 The Brent Health and Wellbeing Board is being asked to support the process as the Trust continues to mobilise the additional bedded capacity.

3.0 Detail

- 3.1 This is part of an NHS England process whereby Trusts across the country were asked to submit bids for capital and revenue funding to increase general and acute beds to meet demands.
- 3.2 Our bid was one of two bids from the North West London Sector approved by the national process to proceed and the Trust has been awarded the funding.
- 3.3 The supporting document to this coversheet provides the Brent Health and Wellbeing Board with an overview to the need for the additional ward on the Northwick Park site.
- 3.4 Mobilisation has commenced as the timeframe is extremely short to build this new capacity and recruit the additional staffing required.

4.0 Financial Implications

4.1 Following a successful bid process, NHS England has confirmed their support to allocate the required capital and revenue funding to build and run the ward.

5.0 Legal Implications

5.1 None expected.

6.0 Equality Implications

6.1 The additional beds will have a range of benefits as details in the supporting document, including:

6.1.1 Reducing the number of patients with protracted length of stay in the Emergency Department (ED) awaiting a medical bed.

6.1.2 Aligning with the number of Acute Medical Unit (AMU) beds as recommended by the NHS Getting It Right First Time (GIRFT) process whereby the NHS GIRFT publication for Northwick Park site level review (27 Sept 2022) highlighted a flow problem as, reporting 'AMU is not big enough, too reliant on downstream wards to create capacity early.'

6.1.3 Synergistic effect with the other admission avoidance and flow schemes already running.

6.1.4 Improving patient safety in the community with less waiting ambulance calls holding.

6.1.5 Addresses the pressures at peak times of the day (first thing, early evening linked to ambulance shift change overs and late night when there is no more discharges/bed flow).

6.1.6 Increasing the Acute Medical Unit (AMU) bed base to current acute standards with 2 ward rounds and 1 multi-disciplinary team meeting daily

6.1.7 Reducing the number of patients waiting in A&E daily with a Decision To Admit following the increased acuity of patient care following the pandemic and the increase in blue light ambulances to the site.

6.1.8 Reducing the occupancy of the site's 7 resuscitation beds which will increase the safety of the emergency department and ability to offload blue light ambulances at a faster rate.

6.1.9 The additional 32 beds will enable Northwick Park to move closer towards right sizing the bed numbers to manage the demand, which strategically aligns to the NHS Getting it Right First Time 2022 site review.

6.1.10 The additional beds will support a movement towards moving Northwick Park's bed occupancy closer to the sector average, despite the Trusts good position on inpatient length of stay.

6.1.11 The additional 32 beds will allow additional capacity to manage seasonal demand as there is no spare capacity for escalation beds on the site.

6.1.12 Reduces the need for NWL ambulance divers placing pressure on other A&E sites.

Report sign off:

Simon Crawford

Deputy Chief Executive

London North West University Healthcare NHS Trust